**Essay Questions**

The following essay questions will provide the Admissions Committee with more information about you and your reasons for applying to the MBA program in the School of International Corporate Strategy at Hitotsubashi University Business School (Hitotsubashi ICS). These questions give you the opportunity to present yourself more fully to the committee and provide it with better insights into your candidacy.

Your essays must be typed in **12-point font**. Limit your responses to the maximum number of words designated for each question. Use standard, **double line spacing**. Your name should appear at the top of each separate sheet of paper. The number of the essay question should precede each essay.

1. You are who you are through your life experiences. Tell us about yourself, your upbringing, individuals who have had the greatest impact in your life, and events that have influenced who you are. What experience has become most important to you personally? We want to know you as a person. Looking ahead, what are your future professional goals and your business dreams? What excites you? How has this led to your application to the MBA program of Hitotsubashi ICS? We want to know about the career path you have in mind. (Maximum 1,000 words)
2. Successful leaders are able to learn from failure. Describe your biggest non-academic setback, disappointment, or regret to date. What did you learn from that experience? (Maximum 300 words)
3. The mission of the MBA program of Hitotsubashi ICS is to develop leaders capable of initiating, implementing, and managing innovation. Describe a specific situation in which you led innovation or change in an organization. Explain the impact this experience had on the organization, as well as on your own values/beliefs. (Maximum 300 words)
4. (OPTIONAL) Is there any other information that you believe would be helpful to the Admissions Committee in considering your candidacy? (Maximum 300 words)
5. (OPTIONAL) How did you become interested in the MBA program of Hitotsubashi ICS? Please identify specific information sources, including publications, the Internet, students, faculty, friends, etc.

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